Introduction	Sustainability Manage	ment	Priority Theme 1	Priority Theme 2	Priority Theme 3	Priority Theme 4	Society	Governance	Index

GRI Standards

GRI Content Index

Statement of Use	T&D Holdings, Inc. reports in accordance with the GRI Standards for the period April 1, 2023 through March 31, 2024.
GRI 1 used	GRI 1: Foundation 2021
Applicable GRI Sector Standards	N/A

GRI Standards/ Other Sources	Disclosed Items	Publication Location (Titles of sustainability report/web/PDF)	Omission			
GENERAL DISCLO	SURES					
GRI 2:	1. The organization and its	1. The organization and its reporting practices				
GENERAL DISCLOSURES 2021		T&D Insurance Group Companies and Foundations				
2021	2-1 Organizational details	Corporate Profile (as of March 31, 2024) OP.5-6				
		Shareholders <a>P.22				
	2-2 Entities included in	Contents ► Sustainability Report 2024 ► Report Publication Information ► Scope of report				
	the organization's sustainability reporting	T&D Insurance Group Companies and Foundations				
	2-3 Reporting period,	Contents ► Sustainability Report 2024 ► Report Publication Information				
	frequency and contact point	Contents Sustainability Report 2024 Contact Information				
	2-4 Restatements of information	N/A				
	2-5 External assurance	Independent Assurance Report <a>P.70				
	2. Activities and workers					
		Outline of the T&D Insurance Group's Business <a>P.3				
	2-6 Activities, value chain and other business relationships	T&D Insurance Group Companies and Foundations				
	rolation of the	Definition of Supply Chain <a>P.85				
	2-7 Employees	Number of Employees <a>P.7				
	2-8 Workers who are not employees	Number of Employees	The number of agency workers managed by the Group is included in the number of tem- porary employees.			
	3. Governance					
		Sustainability Promotion Framework <a>P.12				
	2-9 Governance structure	Committees That Respond to Sustainability Issues <u>P.13</u>				
	and composition	Corporate Governance <a>P.93-100				
		PDF Corporate Governance Report (https://www. td-holdings.co.jp/en/company/governance/)				

GRI Standards/ Other Sources	Disclosed Items	Publication Location (Titles of sustainability report/web/PDF)	Omission
GENERAL DISCLO	SURES		
GRI 2:	3. Governance		
GENERAL DISCLOSURES		Selection of directors <a>P.95	
2021	2-10 Nomination and selection of the highest	Nomination and Compensation Committee <a>P.96	
	governance body	WEB Shareholders' Meeting (https://www. td-holdings.co.jp/en/ir/stock/meeting/)	
	2-11 Chair of the highest	Board of Directors <a>D P.94	
	governance body	Audit and Supervisory Committee <a>P.94-95	
	2-12 Role of the highest governance body in	Sustainability Promotion Framework <a>P.12	
	overseeing the management of impacts	Committees That Respond to Sustainability Issues P.13	
	2-13 Delegation of	Sustainability Promotion Framework <a>P.12	
	responsibility for managing impacts	Committees That Respond to Sustainability Issues <u>P.13</u>	
	2-14 Role of the highest governance body in sustainability reporting	Group Sustainability Promotion Committee <a>P.12	
		Corporate Governance Framework <a>D	
	2-15 Conflicts of interest	PDF Corporate Governance Report (https://www. td-holdings.co.jp/en/company/governance/)	
	2-16 Communication of	Respect for Human Rights <a>P.23-25	
	critical concerns	Whistleblower System <a>P.105	
	2-17 Collective knowledge of the highest governance body	Participation in Management by Outside Experts ▶P.95-96	
	2-18 Evaluation of the performance of the	Nomination and Compensation Committee <a>P.96	
	highest governance body	Executive Compensation <a>P.97-99	
	2-19 Remuneration policies	Executive Compensation <a>P.97-99	
	2-20 Process to determine	Nomination and Compensation Committee <a>P.96	
	remuneration	Executive Compensation <a>P.97-99	
	2-21 Annual total compensation ratio	_	This disclosure is in the process of being con- sidered for possible disclosure.

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GRI Standards/	Disclosed Item	Publication Location	0				
Other Sources	Disclosed Items	(Titles of sustainability report/web/PDF)	Omission				
GENERAL DISCLO							
GRI 2:	4. Strategy, policies and practices						
GENERAL DISCLOSURES 2021	2-22 Statement on sustainable development strategy	Message from the President <a>P.9-10					
		WEB T&D Insurance Group Vision Philosophy and Policy of T&D Insurance Group (https://www.td-holdings.co.jp/en/csr/csr-policy/ philosophy.php)					
	2-23 Policy commitments	T&D Insurance Group Human Rights Policy <a>▶ P.23					
		T&D Insurance Group ESG Investment Policy ●P.73					
		WEB The T&D Insurance Group Compliance Code of Conduct (https://www.td-holdings.co.jp/en/csr/csr- policy/csr-compliance.php)					
		Respect for Human Rights <a>P.23-25					
	2-24 Embedding policy commitments	Invest to Help Build a Sustainable Society <a>P.72-80					
	Continuitients	Compliance OP.104-105					
	2-25 Processes to	Respect for Human Rights <a>P.23-25					
	remediate negative	Protection of Customer Privacy P.103					
	impacts	Whistleblower System ♦ P.105					
	2-26 Mechanisms for seeking advice and raising concerns	Whistleblower System OP.105					
	2-27 Compliance with laws and regulations	N/A					
	0.00 Mombership	Industry Association to which the Three Life Insurance Companies Belong <a>P.5					
	2-28 Membership associations	Dialogues with main stakeholders ► Protecting the environment and contributing to local communities ● P.20					
	5. Stakeholder engagement						
		Stakeholder Engagement <a>P.20					
		Initiatives to Respond to Customer Feedback P.46-48					
	2-29 Approach to stakeholder engagement	Initiatives Reflecting Employee Feedback P.56 Employee Questionnaire on Sustainability and CSR P.56					
		Stewardship Activities <a>P.76-77					
		IR Activities <a>P.21					
	2-30 Collective bargaining agreements	Dialogue and Consultations with Labor Unions P.56					

GRI Standards/ Other Sources	Disclosed Items	Publication Location (Titles of sustainability report/web/PDF)	Omission
Material Topics			
GRI 3: Material Topics	3-1 Process to determine material topics	Priority Themes for Promoting Sustainability <u>P.16-18</u>	
2021	3-2 List of material topics	Initiatives for Solving Social Issues and Creating Shared Value <a>P.17-18	
Economic Perform			
GRI 3: Material Topics		T&D Insurance Group Sustainability Statement <u> </u>	
2021	3-3 Management of	Priority Themes for Promoting Sustainability <u> P.16-18</u>	
	material topics	Stakeholder Engagement <a>P.20	
		Disclosure of Climate-Related Financial Information Based on the TCFD Recommendations <a>P.60-63	
GRI 201: Economic Performance	201-1 Direct economic value	WEB Sustainability Library ► Organizational Profile ► Financial Highlights (https://www.td-holdings. co.jp/en/csr/library.php)	
2016	generated and distributed	WEB Sustainability Library ► Other Initiatives ► Corporate Philanthropic Contributions (https:// www.td-holdings.co.jp/en/csr/library.php)	
	201-2 Financial implications and other risks and opportunities due to climate change	Disclosure of Climate-Related Financial Information Based on the TCFD Recommendations <u>●P.60-63</u>	
Indirect Economic			
GRI 3: Material Topics		T&D Insurance Group Sustainability Statement <u> </u>	
2021	3-3 Management of	Priority Themes for Promoting Sustainability <u> P.16-18</u>	
	material topics	Stakeholder Engagement <a>P.20	
		Provision of Products and Services Which Meet the Needs of Society <a>P.27-41	
		Invest to Help Build a Sustainable Society <a>P.72-80	
GRI 203: Indirect	203-2 Significant indirect	Provision of Products and Services Which Meet the Needs of Society P.27-41	
Economic Impacts 2016	economic impacts	Reflection of ESG Factors in Investment Decisions P.74-75	
Anti-corruption			
GRI 3: Material Topics		Priority Themes for Promoting Sustainability P.16-18	
2021	3-3 Management of	Stakeholder Engagement <a>P.20	
	material topics	Risk Management <a>P.101-103	
		Compliance P.104-105	

GRI Standards/ Other Sources	Disclosed Items	Publication Location (Titles of sustainability report/web/PDF)	Omission
Material Topics		(······ -······························	
Anti-corruption			
GRI 205: Anti-corruption 2016	205-1 Operations assessed for risks related to corruption	Risk Awareness and Assessment (Risk Profile)	"Total number and per- centage of operations assessed for risks related to corruption" are not disclosed, as risks are managed by category.
	205-2 Communication and training about anti- corruption policies and procedures	Compliance ≥P.104-105	Matters required for reporting include items awaiting the collection of information. The items will be disclosed within a few years.
	205-3 Confirmed incidents of corruption and actions taken	N/A	
Anti-competitive B			
GRI 3: Material Topics		Priority Themes for Promoting Sustainability P.16-18	
2021	3-3 Management of	Stakeholder Engagement <a>P.20	
	material topics	Risk Management <a>P.101-103	
		Compliance OP.104-105	
GRI 206: Anti-competitive Behavior 2016	206-1 Legal actions for anti- competitive behavior, anti-trust, and monopoly practices	N/A	
Тах			
GRI 3: Material Topics 2021	3-3 Management of material topics	Priority Themes for Promoting Sustainability <u>P.16-18</u> Stakeholder Engagement <u>P.20</u>	
		Tax Approach and Management <a>▶P.106	
GRI 207:	207-1 Approach to tax	Tax Approach and Management <a>P.106	
Tax 2019 Topic management disclosures	207-2 Tax governance, control, and risk management	Tax Approach and Management <u>●P.106</u> Whistleblower System <u>●P.105</u>	
	207-3 Stakeholder engagement and management of concerns related to tax	Tax Approach and Management <u>●P.106</u>	
GRI 207: Tax 2019 Topic disclosures	207-4 Country-by-country reporting	 WEB Sustainability Library Initiatives to address Corporate Governance Tax Payment Amount (https://www.td-holdings. co.jp/en/csr/library.php) 	

GRI Standards/ Other Sources	Disclosed Items	Publication Location (Titles of sustainability report/web/PDF)	Omission
Material Topics			
Materials			
GRI 3: Material Topics		T&D Insurance Group Sustainability Statement	
2021	3-3 Management of material topics	Priority Themes for Promoting Sustainability <u> P.16-18</u>	
		Initiatives to Reduce the Environmental Impact P.65-69	
GRI 301: Materials 2016	301-1 Materials used by weight or volume	Office paper consumption <a>P.68	
GRI 3: Material Topics		T&D Insurance Group Sustainability Statement	
2021	3-3 Management of material topics	Priority Themes for Promoting Sustainability <u> P.16-18</u>	
		Stakeholder Engagement <a>P.20	
		Contribute to Global Environment Conservation and Climate Change Mitigation and Adaptation <a>P.59-71	
GRI 302: Energy 2016	302-1 Energy consumption within the organization	Electricity consumption <a>P.66	
	302-3 Energy intensity	Electricity consumption <a>P.67	
Water and Effluents	5		
GRI 3: Material Topics	3-3 Management of	Priority Themes for Promoting Sustainability P.16-18	
2021	material topics	Initiatives to Reduce the Environmental Impact P.65-69	
GRI 303: Water and	303-1 Interactions with water as a shared resource	Environmental Performance Data <a>P.66-67	
Effluents 2018 Topic manage- ment disclosures	303-2 Management of water discharge-related impacts	Environmental Performance Data <u>●P.66-67</u>	
GRI 303: Water and Effluents 2018 Topic disclosures	303-3 Water withdrawal	Water consumption <a>P.66	
Biodiversity			
GRI 3: Material Topics	3-3 Management of	Priority Themes for Promoting Sustainability P.16-18	
2021	material topics	Nature-Related Risk Analysis in Accordance with the TNFD Recommendations <a>P.64	
GRI 304:	204.2 Habitate protected	Forest Conservation Activities <a>P.71	
Biodiversity 2016	304-3 Habitats protected or restored	Environmental Communications and Educational Activities O P.71	

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GRI Standards/ Other Sources	Disclosed Items	Publication Location (Titles of sustainability report/web/PDF)	Omission
Material Topics			
Emissions			
GRI 3: Material Topics		T&D Insurance Group Sustainability Statement <u> </u>	
2021	3-3 Management of material topics	Priority Themes for Promoting Sustainability <u>P.16-18</u>	
	material topics	Stakeholder Engagement <a>P.20	
		Contribute to Global Environment Conservation and Climate Change Mitigation and Adaptation <a>P.59-71	
GRI 305: Emissions 2016	305-1 Direct (Scope 1) GHG emissions	CO2 emissions <a>P.66	
	305-2 Energy indirect (Scope 2) GHG emissions	CO₂ emissions <u>●P.66</u>	
	305-3 Other indirect	CO2 emissions <a>P.66	
	(Scope 3) GHG emissions	CO2 emissions of investees and borrowers <a>D P.67	
Waste			
GRI 3: Material Topics	3-3 Management of	Priority Themes for Promoting Sustainability P.16-18	
2021	material topics	Initiatives to Reduce the Environmental Impact <u>P.65-69</u>	
GRI 306: Waste 2020 Topic management	306-1 Waste generation and significant waste-related impacts	Initiatives to Reduce the Environmental Impact P.65-69	
disclosures	306-2 Management of significant	Initiatives to Reduce the Environmental Impact P.65-69	
	waste-related impacts	Independent Assurance Report <a>D P.70	
GRI 306: Waste 2020 Topic disclosures	306-3 Waste generated	Waste generated & recycling rate ●P.67	All waste is "non-haz- ardous waste" and dis- posal depends on "local government dis- posal methods."
Environmental Con	npliance		
GRI 3: Material Topics 2021	3-3 Management of material topics	Priority Themes for Promoting Sustainability <u>P.16-18</u>	
GRI 307: Environmental Compliance 2016	307-1 Non-compliance with environmental laws and regulations	N/A	

GRI Standards/ Other Sources	Disclosed Items	Publication Location (Titles of sustainability report/web/PDF)	Omission
Material Topics			
Employment			
GRI 3: Material Topics		Priority Themes for Promoting Sustainability P.16-18	
2021	3-3 Management of material topics	Stakeholder Engagement <a>P.20	
	material topics	Provide Workplace Environments that Enable Diverse Human Resources to Participate Actively <a>P.49-58	
GRI 401: Employment 2016	401-1 New employee hires and employee turnover	Number of Employees and Number of People Hired by the Group's Three Life Insurance Companies <u>P.7</u>	
	and employee turnover	Number of employees hired/number of employee turnover <a><u>P.55</u>	
	401-2 Benefits provided to full-time employees that are not provided to temporary or part-time employees	Information regarding employees and other workers P.55	
	401-3 Parental leave	Acquisition of maternity and childcare leave	Matters required for reporting include items awaiting the collection of information. The items will be disclosed within a few years.
Occupational Healt	h and Safety		
GRI 3: Material Topics		T&D Insurance Group Sustainability Statement ▶P.11	
2021	3-3 Management of material topics	Priority Themes for Promoting Sustainability P.16-18	
		Stakeholder Engagement <a>P.20	
		Health Promotion for Employees <a>D P.57-58	

GRI Standards/	Disclosed Items	Publication Location	Omission
Other Sources Material Topics		(Titles of sustainability report/web/PDF)	
Occupational Healt	th and Safety		
GRI 403: Occupational Health and Safety 2018 Topic manage- ment disclosures	 403-1 Occupational health and safety management system 403-2 Hazard identification, risk assessment, and incident investigation 403-3 Occupational health services 403-4 Worker participation, consultation, and communication on occupational health and safety 403-6 Promotion of worker health 403-7 Prevention and mitigation of occupational health and safety impacts directly linked by business relationships 	Work-Life Balance Initiatives <u>●P.54-55</u> Health Promotion for Employees <u>●P.57-58</u>	
GRI 403: Occupational Health and Safety 2018 Topic disclosures	403-9 Work-related injuries	 WEB Sustainability Library Initiatives to address the working environment Occurrence of Occupational Accidents (https:// www.td-holdings.co.jp/en/csr/library.php) 	Managed based on the number of occupa- tional accidents.
Training and Educa	tion		
GRI 3: Material Topics 2021	3-3 Management of material topics	T&D Insurance Group Sustainability Statement ●P.11 Priority Themes for Promoting Sustainability ●P.16-18	
		Stakeholder Engagement <u>P.20</u>	
GRI 404: Training and Education 2016	404-1 Average hours of training per year per employee	Human Capital Management ♥P.50-51 WEB Sustainability Library ▶ Initiatives to address the working environment ▶ Education and Training (https://www.td-holdings. co.jp/en/csr/library.php)	There are no differences by gender in the indica- tors. Due to the difficulty of categorizing "occupa- tional training/education" from a large number of training programs, indi- cators by employee cat- egory are not disclosed.
	404-2 Programs for upgrading employee skills and transition assistance programs	Initiatives to Provide Opportunities for Growth ●P.50 Promoting the Active Participation of the Elderly ●P.51	

GRI Standards/ Other Sources	Disclosed Items	Publication Location (Titles of sustainability report/web/PDF)	Omission				
Material Topics							
Diversity and Equal	Opportunity						
GRI 3: Material Topics		T&D Insurance Group Sustainability Statement ▶P.11					
2021	3-3 Management of material topics	Priority Themes for Promoting Sustainability 2 P.16-18					
		Stakeholder Engagement <a>P.20					
		Diversity Promotion Initiatives <a>▶ P.52-53					
GRI 405: Diversity and Equal	405-1 Diversity of governance	Board of Directors ▶ Composition ●P.94 Officer composition by age group (as of July 31, 2024) ●P.56					
Opportunity 2016	bodies and employees	Employee composition by age group <a>P.56					
		Ratio of female managers in administrative personnel of the three life insurance companies <a>P.52					
	405-2 Ratio of basic salary and remuneration of women to men	Gender wage gap at the three life insurance companies <a>P.53					
Human Rights Assessment							
GRI 3: Material Topics	3-3 Management of	Priority Themes for Promoting Sustainability P.16-18					
2021	material topics	Stakeholder Engagement <a>P.20					
		Respect for Human Rights <a>P.23-25					
GRI 412: Human Rights Assessment 2016 412-2 Employee training on human rights policies or procedures		Human rights education sessions <a>P.25	Human rights aware- ness training is con- ducted for all employees. "Total hours of employee training" are not disclosed.				
Local Communities							
GRI 3: Material Topics		T&D Insurance Group Sustainability Statement					
2021	3-3 Management of material topics	Priority Themes for Promoting Sustainability P.16-18					
		Stakeholder Engagement <a>P.20					
GRI 413: Local Communities 2016	413-1 Operations with local community engagement, impact assessments, and development programs	Social Activities OP.89-92	The Group has a singl segment. Accordingly "percentage of opera- tions with implemente local community engagement, impact assessments and development pro- grams" is not disclosed.				

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GRI Standards/ Other Sources	Disclosed Items	Publication Location (Titles of sustainability report/web/PDF)	Omission				
Material Topics							
Supplier Social Assessment							
GRI 3: Material Topics 2021	3-3 Management of material topics	Priority Themes for Promoting Sustainability P.16-18 Stakeholder Engagement P.20					
GRI 414: Supplier Social Assessment 2016	414-1 New suppliers that were screened using social criteria	Cooperation with Suppliers <a><u>P.85</u>					
Marketing and Labe	eling						
GRI 3: Material Topics 2021	3-3 Management of material topics	Priority Themes for Promoting Sustainability P.16-18					
GRI 417: Marketing and Labeling 2016	417-1 Requirements for product and service information and labeling	Providing Wholehearted Reassurance Initiatives to Respond to Customer Feedback P.46-48					
Customer Privacy							
GRI 3: Material Topics	3-3 Management of material topics	Priority Themes for Promoting Sustainability P.16-18					
2021		Stakeholder Engagement <a>P.20					
		Additional item: rights to privacy (customers) <a>P.24					
		Cyber Security Initiatives ▶P.103					
		Protection of Customer Privacy P.103					
GRI 418: Customer Privacy 2016	418-1 Substantiated complaints concerning breaches of customer privacy and losses of customer data	Protection of Customer Privacy <a>P.103					
Socioeconomic Co	mpliance						
GRI 3: Material Topics	3-3 Management of	Priority Themes for Promoting Sustainability P.16-18					
2021	material topics	Risk Management <a>P.101-103					
		Compliance OP.104-105					
GRI 419: Socioeconomic Compliance 2016	419-1 Non-compliance with laws and regulations in the social and economic area	N/A					

GRI Standards/ Other Sources	Disclosed Items	Publication Location (Titles of sustainability report/web/PDF)	Omission						
Material Topics									
Better Products and Services*									
GRI 3: Material Topics	3-3 Management of material topics	T&D Insurance Group Sustainability Statement							
2021		Priority Themes for Promoting Sustainability P.16-18							
		Stakeholder Engagement <a>P.20							
		Provision of Products and Services Which Meet the Needs of Society <a>P.27-41							
		WEB Sustainability Library ► Other Initiatives ► Activities to Respond to the Customer Feedback (https://www.td-holdings.co.jp/en/csr/library.php)							
Health Promotion o	of Community and Employees	S*							
GRI 3: Material Topics		T&D Insurance Group Sustainability Statement ●P.11							
2021	3-3 Management of material topics	Priority Themes for Promoting Sustainability P:16-18							
		Stakeholder Engagement <a>P.20							
		Provision of Products and Services Which Meet the Needs of Society P.27-41							
		Health Promotion for Employees <a>P.57-58							
		Improving Health and Welfare (Welfare for People with Disabilities and the Elderly)							
Responsibility as Ir	stitutional Investors*								
GRI 3: Material Topics		T&D Insurance Group Sustainability Statement							
2021	3-3 Management of material topics	Priority Themes for Promoting Sustainability P.16-18							
		Stakeholder Engagement <a>P.20							
		Invest to Help Build a Sustainable Society <a>P.72-80							
Measures against Demographic Change and Aging*									
GRI 3: Material Topics	3-3 Management of material topics	Priority Themes for Promoting Sustainability <u> P.16-18</u>							
2021		Stakeholder Engagement <a>P.20							
		Best Senior Service <a>P.40-41							
		Developing a Sound Society <a>P.90-91							
		Promoting the Active Participation of the Elderly P.51							

* Material items not included in GRI Itemized Standard disclosures